

1. SITUATION. THE SECOND QUARTERLY MEETING OF THE AMMUNITION LOGISTICS FOCUS TEAM (ALFT) WAS CONDUCTED ON 18-20 FEB 2004. THE ALFT IS CHARGED WITH IDENTIFYING, DEVELOPING, AND PROMOTING ITERATIVE TRANSFORMATION INITIATIVES (ITI) FOR THE AMMUNITION COMMUNITY, AND TO SERVE AS THE AMMUNITION (SUPPLY CLASS V(W)) TRANSFORMATION CATALYST AND FORUM TO ADDRESS AMMUNITION ISSUES RELATED TO: LOGISTICS ENTERPRISE INTEGRATION (LEI); POLICY REVIEW AND DEVELOPMENT; AND, NAVAL LOGISTICS INTEGRATION (NLI).

2. MISSION. THE ALFT, USING THE DEFINED ITI PROCESS, WILL FACILITATE INTEGRATION OF AMMUNITION INTO THE TRANSFORMING LOGISTICS OPERATIONAL ARCHITECTURE (LOG OA) TO ENSURE THAT AMMUNITION PROCESSES ARE RECOGNIZED AND INCORPORATED IN THE GLOBAL COMBAT SUPPORT SYSTEM-MARINE CORPS (GCSS-MC). THE ALFT WILL USE SPIRAL OR INCREMENTAL DEVELOPMENT APPROACHES WHERE APPROPRIATE, AND OTHER METHODS AS REQUIRED.

3. EXECUTION. AT THE CONCLUSION OF ALFT MEETINGS, THE CHAIRMEN WILL PUBLISH A POST-MEETING RECORD. THIS RECORD, AS WELL AS THE ACCOMPANYING WORK PRODUCTS, WILL BE POSTED TO THE PM AMMO PUBLIC WEBSITE LOCATED AT URL:

HTTP:(DOUBLE SLANT)WWW.MARCORSYSCOM.USMC.MIL/AM/AMMUNITION/.

A. GENERAL DISCUSSION. THE MEETING OPENED WITH A GENERAL DISCUSSION LED BY AN ALFT SENIOR ADVISORY COUNCIL (SAC) MEMBER. THE PRINCIPAL TOPIC WAS THE LOG OA (REQUEST MANAGEMENT (RM), ORDER MANAGEMENT (OM), CAPACITY MANAGEMENT (CM), PRODUCTION MANAGEMENT (PM), AND EXECUTION (E), AND HOW THOSE PRINCIPLES SHOULD APPLY TO ITI BEING CONSIDERED BY THE ALFT. IT IS ALSO NECESSARY FOR THE ALFT TO FULLY UNDERSTAND RELATIONSHIPS BETWEEN SUPPORTED/SUPPORTING UNITS AND HOW THOSE CHARACTERISTICS CHANGE, DEPENDING ON THE LEVEL OF ORGANIZATION. THE OPENING REMARKS CONCLUDED WITH DISCUSSION OF THE PROCESS TO BE USED BY THE ALFT FOR FURTHERING AND DEPLOYING ITI THAT HAVE BEEN WORKED.

B. WORKING GROUPS. THE ALFT PARTICIPANTS WERE DIVIDED INTO FOUR WORKING GROUPS. THE AREA OF FOCUS AND RESULTS FROM THOSE GROUPS ARE DESCRIBED BELOW.

(1) ALFT MANAGEMENT

(A) POAM/CHARTER. WHEN INITIALLY CONSTRUCTED, THE DRAFT ALFT CHARTER AND THE PLAN OF ACTION AND MILESTONES WERE COMBINED AS A SINGLE DOCUMENT. THE CHAIR DIRECTED THAT THE DOCUMENTS BE SEPARATED AND BECOME STAND-ALONE DOCUMENTS TO FACILITATE THEIR FUTURE USE, AND TO PREPARE THEM FOR STAFFING. WHEN FINALIZED, THESE DOCUMENTS WILL BE PUBLISHED THROUGH THE PM AMMO WEBSITE.

(B) MCWP 4-11.XX (DRAFT), AMMUNITION LOGISTICS. THIS FIRST EFFORT TO DEVELOP A MARINE CORPS WARFIGHTING PUBLICATION THAT IS FOCUSED ON CLASS V (GROUND AND AVIATION), AND BRINGS ALL CLASS V LOGISTICS DISCIPLINE INTO ONE VOLUME, IS PROGRESSING WELL. PORTIONS OF THIS DOCUMENT WILL REQUIRE SIGNIFICANT INPUT FROM THE OPERATING FORCES TO ENSURE IT REFLECTS CURRENT

OPERATIONAL ASPECTS. MORE INFORMATION WILL BE FORTHCOMING, AND WILL BE PUBLISHED THROUGH THE PM AMMO WEBSITE.

(2) TAMIS-R IMPLEMENTATION UPDATE. WHEN THE ARMY-OWNED TRAINING AMMUNITION MANAGEMENT INFORMATION SYSTEM - REDESIGNED (TAMIS-R) WAS FIELDIED FOR USE BEGINNING 1 OCT 2003, THERE WERE KNOWN DEFICIENCIES IN TERMS OF MARINE CORPS AMMUNITION BUSINESS PROCESSES, AND THE NEEDS OF THE OPERATING FORCES. THE TAMIS-R VENDOR AND ARMY PROGRAM MANAGER HAVE BEEN EXTREMELY COOPERATIVE IN MAKING ACCOMODATIONS TO ADDRESS MARINE CORPS REQUIREMENTS. SOME DESIGN ENHANCEMENTS ARE ALSO FORTHCOMING THAT SHOULD SUBSTANTIALLY IMPROVE THE TAMIS-R USER EXPERIENCE. THESE AND OTHER ISSUES WERE DISCUSSED BETWEEN ALFT PRINCIPALS, AND REPS FROM II MEF/2D FSSG. THESE DISCUSSIONS RESULTED IN A SET OF BUSINESS RULES FOR TAMIS-R USE AND MANAGEMENT THAT WILL COMPLEMENT THE SOON-TO-BE-REVISED CHAPTER SEVEN OF MCO P4400.150E, DISCUSSED BELOW.

(3) INVENTORY ACCURACY DEVELOPMENT. A PROPOSAL HAS BEEN INITIATED TO DEVELOP, TEST, AND POTENTIALLY IMPLEMENT A PHYSICAL INVENTORY CONTROL PROGRAM (PICP) THAT WOULD TAKE ADVANTAGE OF STATISTICAL PROCESS CONTROL MECHANISMS TO BOTH IMPROVE INVENTORY ACCURACY AT THE SUPPORTING ASP AND REDUCE ADMINISTRATIVE WORKLOAD. THIS PROPOSAL WILL BE REVIEWED AND FURTHER REFINED PRIOR TO THE NEXT ALFT MEETING FOR CONSIDERATION BY THE FULL ALFT.

(4) PUBLICATIONS. AMONG THE FIRST ITI TAKEN ON BY THE ALFT IN LATE 2003 WERE THE PRIMARY POLICY PUBLICATIONS THAT GUIDE AND INFORM THE AMMUNITION BUSINESS. WITHIN THESE POLICY DOCUMENTS, DUPLICATION, REDUNDANCY, AND SOMETIMES INCONSISTENCY MAKE IT DIFFICULT TO APPLY CURRENT POLICY CORRECTLY. THE PUBLICATIONS WORKING GROUP WAS FOCUSED ON REVIEWING DRAFT REVISIONS TO SEVERAL OF THESE PUBLICATIONS TO REMOVE SUPERFLUOUS INFORMATION, BRING THE GUIDANCE INTO CURRENCY WITH OTHER DIRECTIVES, AND ALIGN THE GUIDANCE CONTAINED IN THOSE AMMUNITION DIRECTIVES WITH THE LOGISTICS OPERATIONAL ARCHITECTURE. AMONG THE DOCUMENTS REVIEWED WERE:

(A) MCO P4400.39H, WAR RESERVE MATERIEL POLICY MANUAL. THIS MANUAL REQUIRES SUBSTANTIAL REVISION OF CHAPTER SEVEN (THE SECTION THAT DEALS WITH CLASS V(W)), AND OTHER ELEMENTS OF THE DOCUMENT THAT ARE AFFECTED BY RECENT DOD POLICY CHANGES AS THEY APPLY TO AMMUNITION.

(B) MCO P4400.150E, CONSUMER-LEVEL SUPPLY POLICY MANUAL. THE PROPOSED REVISION WILL UPDATE CHAPTER SEVEN OF THIS MANUAL TO RECOGNIZE THE INTEGRATION OF TAMIS-R IN AMMUNITION BUSINESS PRACTICES. IT HAS BEEN TRIMMED TO REFLECT POLICY ONLY, IN CONCERT WITH HOW THE LOGISTICS OA APPLIES TO THE AMMUNITION BUSINESS AREA. MOST PROCEDURAL INFORMATION THAT IS CURRENTLY

CONTAINED IN THE MANUAL WILL BE REMOVED AND LOCATED ON THE PM AMMO WEBSITE IN THE NEAR FUTURE.

(C) MCO 8000.8 (DRAFT), MARINE CORPS MUNITIONS REQUIREMENTS PROCESS (MCMRP). THIS DOCUMENT IS INTENDED TO REPLACE MCO 8000.7, MARINE CORPS CAPABILITIES BASED MUNITIONS REQUIREMENT PROCESS (MCCBMR), AND REFLECTS CHANGES RECENTLY IMPOSED BY DOD POLICY, CHANGES IN TERMINOLOGY, AND CHANGES IN HOW THE POLICY IS IMPLEMENTED BY THE MARINE CORPS. THIS DOCUMENT WILL HAVE A SIGNIFICANT EFFECT ON HOW ACQUISITION OF AMMUNITION IS PLANNED AND EXECUTED AS WELL AS HOW AMMUNITION IS PROVIDED TO THE OPERATING FORCES FOR TRAINING AND CONTINGENCY OPERATIONS.

(D) MCO 8010.1, CLASS V(W) COMBAT PLANNING FACTORS (CPF). THE CURRENT EDITION OF THIS ORDER IS OUTDATED. THE CPF CONTAINED THEREIN ARE BEING REVISED. POLICIES AND PROCEDURES FOR THE APPLICATION OF THE CPF TO DELIBERATE PLANNING BY THE OPERATING FORCES HAS BEEN UPDATED AS A RESULT OF DOD POLICY CHANGES. THE PROPOSED REVISION WILL UPDATE THE ORDER TO REFLECT THE NEW POLICIES. THE CPF, ALONG WITH PROCEDURAL INFORMATION, WILL BE EXTRACTED AND REPUBLISHED AS A MCBUL IN THE 8010 SERIES. THE NEW BULLETIN WILL BE PUBLISHED AS A COMPANION DOCUMENT TO THE REVISED MCO 8010.1. THE NEW MCBUL 8010 WILL BE UPDATED ANNUALLY IN CONCERT WITH DEVELOPMENT OF THE MARINE CORPS TOTAL MUNITIONS REQUIREMENTS (TMR).

C. ALFT PROCESS. AS THE ALFT MATURES IN FORM AND FUNCTION, IT IS NECESSARY TO INCORPORATE MORE STRUCTURED PROCESSES FOR MANAGEMENT OF SUBMITTED ITI. THE FOLLOWING PROCESS IS BEING IMPLEMENTED.

(1) THE ALFT ACTS ON ITERATIVE TRANSFORMATION INITIATIVES (ITI) RECEIVED FROM MULTIPLE SOURCES. THE ITI IS A MECHANISM FOR IDENTIFYING A LOGISTICS DEFICIENCY THAT CAN BE ADDRESSED WITHIN THE FRAMEWORK OF DOCTRINE, ORGANIZATION, TRAINING, MATERIAL, LEADERSHIP AND EDUCATION, PERSONNEL, OR FACILITIES (DOTMLPF). THE FOLLOWING PROCESS IS ESTABLISHED IN ORDER TO ENABLE DIRECT COMMUNICATIONS BETWEEN THE OPERATING FORCES, SUPPORTING ESTABLISHMENT, AND THE ALFT.

(2) USE THE WEB FORM LOCATED AT URL:
HTTP: (DOUBLE SLASH) WWW.MARCORSYS.COM.USMC.MIL/AM/AMMUNITION/, AND FILL IN THE AVAILABLE FIELDS TO IDENTIFY THE SOURCE OF THE ITI AND RELEVANT POC, A BRIEF TITLE FOR THE ITI, AND A NARRATIVE DESCRIPTION. THE PROPOSED ITI WILL BE RECEIVED BY THE ALFT OPSO AND SUBMITTED TO THE ALFT SENIOR ADVISORY COUNCIL (SAC) FOR CONSIDERATION. THE ALFT SAC WILL CONSULT WITH THE ALFT CHAIR TO EVALUATE THE PROPOSED ITI. IF ACCEPTED, THE ALFT OPSO WILL DOCUMENT THE RESULTS.

(3) IF THE PROPOSED ITI IS NOT ACCEPTED, IT WILL BE RETURNED TO THE ORIGINATOR WITH AN EXPLANATION.

(4) THE ALFT WILL INTRODUCE THE PROPOSED ITI TO THE FULL ALFT BODY AT THE EARLIEST OPPORTUNITY OR THE NEXT ALFT MEETING. THE ALFT WILL PRIORITIZE THE ITI AND ASSIGN RESOURCES TO PROSECUTE IT. THE ALFT OPSO WILL TRACK AND MAINTAIN A CURRENT STATUS ON ALL IN-PROGRESS ITI.

(5) ITI THAT HAVE BEEN WORKED BY THE ALFT WILL, AT THE DISCRETION OF THE ALFT CHAIR, EVENTUALLY REACH A STAGE WHERE THEY MUST BE REVIEWED BY THE SAC (IF INTERNAL TO PM AMMO), OR BY EXTERNAL AGENCIES. ITI THAT ARE PLACED FOR EXTERNAL REVIEW WILL BECOME ITERATIVE TRANSFORMATION ACTIONS (ITA). THE ALFT OPSO WILL ADVISE THE ORIGINATOR WHEN AN ITI HAS BEEN SUBMITTED FOR EXTERNAL AGENCY ACTIONS.

(6) ONCE ACCEPTED BY THE ALFT CHAIR, ITI WILL NOT BE RETURNED TO THE ALFT SAC EXCEPT FOR ADVISORY OR INFORMATIONAL PURPOSES, OR TO GET GUIDANCE. ALL OTHER ACTIONS ARE THE RESPONSIBILITY OF THE ALFT CHAIR. ITI ACTIONS ARE INTENDED TO REPRESENT THAT ONE OR MORE OF THE FOLLOWING CONDITIONS ARE TRUE:

(A) AN ITI HAS BEEN ACCEPTED FOR DEVELOPMENT.

(B) AN ACCEPTED ITI HAS BEEN PRIORITIZED WITH OTHER INITIATIVES.

(C) AN ITI HAS BEEN ACCEPTED BUT WILL BE TEMPORARILY DEFERRED UNTIL BACKLOG IS REDUCED OR OTHER CIRCUMSTANCES INTERVENE.

(D) AN ITI HAS BEEN COMPLETED TO THE POINT WHERE IT MUST EXIT THE ALFT TO BE CONSIDERED BY EXTERNAL AGENCIES TO ADVANCE THE DEVELOPMENT OF THE INITIATIVE.

(E) A PROPOSED ITI HAS BEEN REJECTED. THE ALFT SAC MAY REJECT PROPOSED ITI DURING INITIAL CONSIDERATION. ALTERNATIVELY, THE ITI MAY HAVE INITIALLY BEEN ACCEPTED BUT DUE TO EXTERNAL FACTORS, IS NO LONGER EXECUTABLE.

4. ADMIN AND LOGISTICS. THE NEXT MEETING OF THE ALFT IS NOT YET SCHEDULED BUT WILL BE ANNOUNCED IN SUFFICIENT TIME TO ALLOW FOR SOLICITATION OF COMMENTS FROM THE COMMUNITY AT LARGE.

5. COMMAND AND SIGNAL. FOR INFO ONLY. NO ACTION REQUIRED.

BT//